



# THE ROCKEFELLER UNIVERSITY

1230 YORK AVENUE · NEW YORK, NEW YORK 10021

OFFICE OF THE PRESIDENT

→ Confidential

10 March 1981

Memorandum for the Record ↓

Subject: Whitehead Institute being formed at MIT

On February 27, David Baltimore telephoned to say that he believes that essentially 95% of the arrangements have been completed for starting the Whitehead Institute at MIT.

While noting that a few "minor hurdles" remain in coordination with MIT's administrative patterns, he was confident that the land acquisition and construction would go forward quickly during the next few months so that the Whitehead Institute would begin operations before the end of 1982.

He and Jack Whitehead may consult Josh and others of us here during the next few months. But it now appears that there is no possibility of the Whitehead Institute being started on our campus.

I have left brief messages on this subject with Dr. Baker, Mr. Salomon for Mr. Rockefeller, Mr. Ablon, and Mr. Dilworth.

*RWN*

Rodney W. Nichols

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